

# Chapter 1

## An Analytical Study of Methodologies and Tools for Enterprise Information Security Risk Management

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### ABSTRACT

*An enterprise is characterized by its business processes and supporting ICT infrastructure. Securing these entities is of utmost importance for the survival of an enterprise and continuity of its business operations. In order to secure them, it is important to first detect the risks that can be realized to cause harm to those entities. Over the years, several kinds of security risk analysis methodologies have been proposed. They cater to different categories of enterprise entities and consider varying levels of detail during risk analysis. An enterprise often finds it difficult to select a particular method that will best suit its purpose. This paper attempts to address this problem by presenting a detailed study of existing risk analysis methodologies. The study classifies them into specific categories and performs comparative analyses considering different parameters addressed by the methodologies, including asset type, vulnerabilities, threats, and security controls.*

DOI: 10.4018/978-1-5225-2604-9.ch001

## INTRODUCTION

An enterprise can be defined as an organization (Industry/Govt./Academic) created for business or service ventures. The term encompasses a wide range, from a large corporation or government department to a small office / home office (SOHO). From Information Security point of view, an enterprise is characterized by its business goals, business processes, information assets, personnel, organizational structure, site (physical and virtual) and ICT infrastructure. Protection of each of these entities is of utmost importance for the survival of an enterprise and continuity of its business operations.

Usually, the business processes and ICT infrastructure (hardware, software and network assets) of an enterprise contain several weaknesses, or *vulnerabilities* (ISO/IEC, 2014), that may arise owing to improper configuration, erroneous workflows, incorrect usage, etc. *Threats* (ISO/IEC, 2014) abound in the physical and virtual worlds whose sole objective is the exploitation of vulnerabilities to breach security parameters of enterprise assets and business processes.

*Information Security Risk* is defined as the probability that threat(s) will exploit vulnerabilities to cause harm to enterprise assets (ISO/IEC, 2011). It refers to the effect of uncertainty on information security objectives of an enterprise. The primary objective of an information security programme is the protection of enterprise resources by managing the identified risks. *Information Security Risk Management* comprises of a set of coordinated activities to direct and control an enterprise with regard to risk (ISO/FDIS, 2009). ISO 31000 (ISO/FDIS, 2009) lists seven phases for managing risk: establishing the context, risk identification, risk analysis, risk evaluation, risk treatment, communication and consultation, monitoring and review. These are illustrated in Figure 1. As is obvious, the risk management phases are cyclic in nature and need to be applied continuously during the life-cycle of an enterprise information system.

Among the components of risk management, risk identification, risk analysis and risk evaluation are of utmost importance, and are together referred to as *Information Security Risk Assessment* (ISO/FDIS, 2009). The quantity, complexity and dynamic nature of enterprise assets and their inter-relationships pose serious challenges to the process of risk assessment.

Over the years, several manual, as well as, automated methods and tools have been proposed / developed for assessing information security risks. Some of them are qualitative in nature and categorize assets based on subjective values, like low-, medium- and high-risk. CORAS (Hogganvik & Stølen, 2006), Information Systems Security Risk Management (ISSRM) (Mayer & Heymans, 2007) and Facilitated Risk Analysis and Assessment Process (FRAAP) (Peltier, 2010) are some examples of

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