

Upgrading Society with Smart Government: The Use of Smart Services among Federal Offices of the UAE

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This paper aims to explore the goals and motives of electronic government utilization among the citizens, the motives of their preference as well as the extent of use of these smart applications in the UAE. Also, it investigates the basic element of Smart Government uses within the federal authorities, response times, and recommendations for improving smart government. This study answers the following questions: What is the purpose of creating smart government? What are the users' aims in using smart government and what level of satisfaction do they experience? To augment this research, 450 questionnaires were distributed among federal authorities' users in all 7 emirates in the UAE. In addition, 18 interviews were conducted with managers in the federal government. The users reported high levels of satisfaction using smart government technologies, indicating a high level of usage and trust. The results also show that higher service speed contributes to higher levels of satisfaction. Managers are very optimistic about Smart Government, but some challenges remain, such as the existence of a lack of information or guidelines for using smart government. There is currently no central government department for applying smart government, and no clear vision or philosophies regarding smart government.

KEYWORDS

Customer Satisfaction, New Technologies, Online Applications, Smart Government

1. INTRODUCTION

In *Introducing E-gov: History, Definitions, and Issues*, Horan (2005) outlined the history of Smart Government, pointing out that Smart Government was created in 1970 when the computer industry opened to the public, and then it was officially applied to government in 1990 to be used by customers. Horan (2005) points out that Internet technology helps set the basic rules in Smart Government; without the Internet, Smart Government applications would have never appeared. As our dependence and use of technology grows, the connection between the public and government also deepens, to build an Smart Government that will help people's lives and future (Hsieh, Chen & Lo, 2015; As-Saber, Hossain & Srivastava, 2007). Computer science helps institute Smart Government and ensures its usability and fast service (Lake, 2013; Abecasis, 2012; ITU, 2009a). Smart Government is employed for political and governmental purposes and involves using technology to provide the citizenry with greater ease and convenience (Bwalya & Mutula, 2015).

From the mid-1990s, e-mails and websites became an intrinsic part of the regime transformation. The government used websites and e-mails to communicate with users and gain information for their campaigns (WideView, 2014). The types of online services needed are unclear (Bardach, 2002). It is not clear "the extent to which IT is transforming public administration and politics and who is benefiting from the changes that are occurring. Indeed, in contrast to those who proclaim that IT has transformed government, there are counterclaims that IT has largely been adapted to and reinforced

by existing behaviors and practices” (Andersen, 2006, p.2). In this case, IT is simply one additional political tool for leaders (Danziger & Andersen 2002; Andersen, 1998). Scholl and Scholl (2014) and Beynon-Davies (2007) argued that using IT in administration, both internally and externally, allows direct and real-time communication with consumers. Scholl (2001) and Linnefell (2014), indicated that a portion of Smart Government will be extremely organized, reliable, and able to have immediate use, such as for online building permits and car registration renewal forms. “The major portion of Smart Government communication will not be within government and will be hard to predict when and where it will come from. The standard protocol for responding to correspondence and creating archives for storing communication is under investigation. The new generation of applications, such as SMS, chat, and virtual collaboration technologies, alters the way communication takes place” (Scholl (2001, p.3).

Hadi (2006) stated that governments all over the world are competing to create smart government. In all nations, from emerging countries to the developed manufacturing countries (Gil-Garcia, Helbig & Ojo, 2014), the administrations put nationwide directives and serious information online with devices used to modernize once-difficult actions to increase and improve interactions electronically with their citizens (Wang, Bretschneider, Gant, 2005). Zaki (2009) and Bhattacharya & Gupta (2012) believed that the significance of the accessibility of this smart government for persons and residents is that it had elevated the level of the United Arab Emirates in terms of the use of electronic services, as well as increased the rank of the publics’ consciousness of the meaning of services, easing the work of the mission rapidly without struggle. Also, smart government is an expansion of Smart Government so that services are provided everywhere at any time using smart tools (mobile phone applications and laptops, PDAs, etc.) to facilitate the customer professionally and successfully (Andersen & Henriksen, 2005; Colesca, S. E. (2009). The Smart Government plan exemplifies a recreation of government, ensuring advanced methods of doing business (Abhichandani, 2008). Feldstein and Gower (2015) agreed that new platforms, smart technologies and data to enhance society understanding of people life like students in class and digital interactions, and apply this information to course enhancement. The smart government is not only for students but publics in general for example, Shen, Dai, Wang and Gou (2015) studied the impact of online additional reviews on consumer’s purchase process and new online or smart technologies. They found that consumers could post their recommendations or comments again in several months by using and measuring new apps and technologies. Also, Hizirolu (2015) observed customer segment stability using soft computing techniques and Markov Chains within data mining framework. His study matches Shen, Dai, Wang and Gou (2015) study. He agreed that providing practitioners a better understanding of segment stability over time is useful managerial implications by using the smart government and new technology.

In the UAE, the announcement of the initiative of His Highness Sheikh Mohammed bin Rashid Al Maktoum (2013), Vice President and Prime Minister of the UAE, launched “smart government” during a meeting organized by the UAE government with the participation of more than 1,000 government officials (p.1). The Smart Government Initiative aims to promote and raise awareness among government agencies to take advantage of mobile phone services and the application of the best technologies in the field of services (Burn & Robins, 2003). According to Bwalya & Healy (2010), The initiative of smart government includes cell phones, mobile devices, and other advanced technological tools to provide services and information to the public.

In summary, different scholars have studied the Smart Government impacts and their effects in various countries and found that Smart Government is a new direction for the government to serve users. As Maktoum (2013) indicated, Smart Government will change UAE’s society in general, and it will serve users everywhere via technologies like smartphones.

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